





Performance Analysis Q2/H1 2019-20



Contents



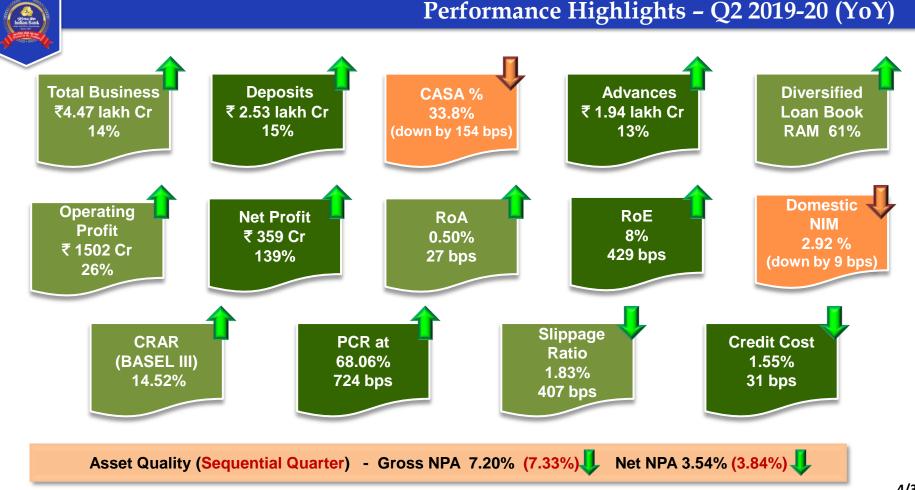




Key Strengths











Financials - Net Interest Income (NII) & Operating Profit

C No	Commonanta		Quarter	Ended		Half Year Ended		
S No	Components	30.09.2018	30.06.2019	30.09.2019	Y-o-Y (%)	30.09.2018	30.09.2019	Y-o-Y (%)
1	Interest Income	4700.84	5137.58	5307.67	12.9	9393.01	10445.26	11.2
2	Other income	428.32	694.54	737.65	72.2	868.12	1432.19	65.0
	Of which:							
	Profit on sale of investment	4.97	202.31	249.21		22.15	451.52	
	Recovery of bad debts	29.01	33.33	38.02	31.1	53.86	71.35	32.5
	Fee income	303.78	280.61	303.80	0.0	582.91	584.41	0.3
	Forex	45.18	53.06	51.21	13.4	91.20	104.27	14.3
	Miscellenous income	45.38	125.23	95.40	110.2	118.00	220.63	87.0
	of which PSLC Commssion	22.17	103.90	61.72	178.41	72.31	165.62	129.05
3	Total Income (1+2)	5129.16	5832.12	6045.32	17.9	10261.13	11877.45	15.8
4	Interest Expenses	2969.91	3352.14	3444.64	16.0	5855.09	6796.78	16.1
5	Net Interest Income (1-4)	1730.93	1785.44	1863.03	7.6	3537.92	3648.47	3.1
6	Staff Expenses	532.04	596.18	585.78	10.1	1086.36	1181.96	8.8
6A	Discount on ESPS		73.88				73.88	
7	Overheads	436.17	435.71	513.14	17.6	831.08	948.85	14.2
8	Operating Expenses (6+6A+7)	968.21	1105.77	1098.92	13.5	1917.44	2204.69	15.0
9	Total Expenses (4+8)	3938.12	4457.91	4543.56	15.4	7772.53	9001.47	15.8
10	Operating Profit (3-9)	1191.04	1374.21	1501.76	26.1	2488.60	2875.98	15.6



















			Quarter	Ended	Half Year Ended			
S No	Components	30.09.2018	30.06.2019	30.09.2019	Y-o-Y (%)	30.09.2018	30.09.2019	Y-o-Y (%)
1	Operating Profit	1191.04	1374.21	1501.76	26.1	2488.60	2875.98	15.6
2	Total Provisions	1040.90	1008.84	1143.21	9.8	2129.14	2152.05	1.1
	Of which:							
	Loan loss	752.48	482.22	720.90		1209.08	1203.12	
	Depreciation on investments	326.00	293.03	154.68		974.09	447.70	
	Standard advances	-23.91	-13.49	36.69		-62.15	23.20	
	Income-tax	36.57	214.02	233.84		95.25	447.86	
	Others	-50.24	33.06	-2.89		-87.13	30.17	
3	Net Profit (1-2)	150.14	365.37	358.55	138.81	359.46	723.93	101.39











Interest Income / Expenses and NII

S No	Components			Quarter	Ended	Half Year Ended			
3 110			30.09.2018	30.06.2019	30.09.2019	Y-o-Y (%)	30.09.2018	30.09.2019	Y-o-Y (%)
1	Interest Income on Advances and B	Bills	3392.03	3851.74	3994.10	17.7	6771.57	7845.84	15.9
2	Interest on investments		1277.25	1243.26	1266.68	-0.8	2567.09	2509.94	-2.2
3	Sundry interest income		31.56	42.58	46.89	48.6	54.35	89.48	64.6
4	Total Interest Income (1+	+2+3)	4700.84	5137.58	5307.67	12.9	9393.01	10445.26	11.2
5	Interest on deposits		2707.91	3150.88	3258.10	20.3	5320.95	6408.99	20.4
6	Interest on borrowings		262.00	201.26	186.54	-28.8	534.14	387.79	-27.4
7	Sundry interest expenditure		0.00	0.00	0.00		0.00	0.00	
8	Total Interest Expenditure ((5+6+7)	2969.91	3352.14	3444.64	16.0	5855.09	6796.78	16.1
9	Net Interest Income (NII)	(4-8)	1730.93	1785.44	1863.03	7.6	3537.92	3648.47	3.1















Commonanta		Quarter	Ended		Half Year Ended			
Components	30.09.2018	30.06.2019	30.09.2019	Y-o-Y (%)	30.09.2018	30.09.2019	Y-o-Y (%)	
Fee Income (Total of (i) to (vii))	303.78	280.61	303.80	0.0	582.91	584.41	0.3	
Of which								
(i)Loan processing charges	39.76	38.15	58.94	48.2	82.97	97.09	17.0	
(ii) Commission on Government business	14.30	9.75	11.46	-19.9	21.23	21.21	-0.1	
(iii) Commission on LC/BG	33.43	30.58	36.83	10.2	62.57	67.41	7.7	
(iv) Transaction fees	106.85	105.45	112.53	5.3	219.18	217.98	-0.5	
Of which								
ATM acquirer fee	46.40	47.16	51.54	11.1	93.42	98.70	<i>5.7</i>	
(v) Cross selling	4.79	3.04	3.42	-28.7	6.42	6.46	0.6	
(vi) Income from PFMS operations	10.92	7.22	1.39	-87.3	10.92	8.61	-21.1	
(vii) Misc fee Income	93.73	86.42	79.25	-15.4	179.62	165.67	-7.8	
Of which								
Rent on lockers	14.83	16.46	15.29	3.1	33.59	31.75	-5.5	
Incidental charges	11.07	14.79	12.87	16.3	21.65	27.66	27.8	
Charges for other services	12.46	10.21	10.56	-15.2	25.38	20.77	-18.2	
AMC Charges on ATM / Debit Cards	19.29	19.23	18.30	-5.1	37.48	37.53	0.1	
DD commission (Inland)	8.89	7.62	7.25	-18.5	17.69	14.87	-16.0	







Operating Expenses

S No	Components		Quarter	Ended		Half Year Ended		
2 NO	Components	30.09.2018	30.06.2019	30.09.2019	Y-o-Y (%)	30.09.2018	30.09.2019	Y-o-Y (%)
1	Staff Expenses	532.04	596.19	585.78	10.1	1086.36	1181.96	8.8
	Of which							
	Salary	449.39	466.00	463.08	3.0	884.97	929.07	5.0
	Contribution for Employees	82.65	130.19	122.70	48.5	201.39	252.89	25.6
1A	Discount on ESPS		73.88				73.88	
2	Overheads	436.17	435.70	513.14	17.6	831.08	948.85	14.2
	Of which							
	Rent, Taxes & Lighting	80.19	68.55	87.49	9.1	144.80	156.04	7.8
	Depreciation	65.74	71.18	82.28	25.2	123.29	153.46	24.5
	Insurance	58.53	65.66	76.71	31.1	127.23	142.37	11.9
	Travelling and Halting	18.31	10.32	16.77	-8.4	29.37	27.09	-7.8
	Postage, Telecommunications etc.	13.16	11.25	14.56	10.7	25.49	25.81	1.3
	Repairs and Maintenance	23.25	22.51	25.40	9.2	44.74	47.91	7.1
	Printing and Stationery	7.64	7.13	8.02	5.0	14.04	15.15	7.9
	Advertisement & Publicity	0.86	0.74	1.95	127.3	1.78	2.69	51.4
	Others	168.49	178.36	199.97	18.7	320.34	378.33	18.1
	Of which							
	ATM Issuer Fee paid	53.81	63.67	57.88	7.6	104.82	121.55	16.0
	Fee others	23.34	19.91	34.11	46.1	41.28	54.02	30.9
	Residual Expenses	14.96	15.72	13.06	-12.7	27.71	28.78	3.8
	Audit Fees	6.59	7.61	13.04	97.9	15.01	20.65	37.6
	Financial Inclusion Plan Expenses	13.14	13.81	14.10	7.3	25.37	27.91	10.0
3	Total Operating Expenses (1+1A+2)	968.21	1105.77	1098.92	13.50	1917.44	2204.69	15







Parameter

Global Business

Global Deposits

Term Deposit

Global Advances

Domestic

Overseas

Domestic

Overseas

CASA

Domestic Overseas 30.09.2018

391845

378385

13460

219523

213247

77573

(35.3%)

141950

(64.7%)

172322

165138

7184

6276

30.06.2019

425793

411029

241457

234471

80606

(33.4%)

160851

(66.6%)

184336

176558

7778

6986

14764

30.09.2019

447420

431393

16027

253172

245557

7615

85597

(33.8%)

167575

(66.2%)

194248

185836

8413

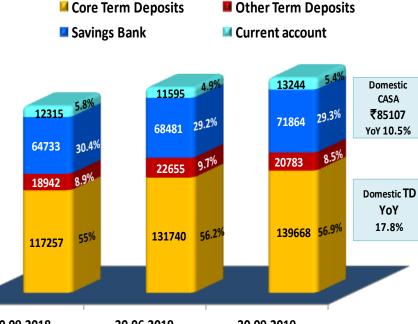
Business Snapshot

₹ in Cr

Domestic Deposits

YOY (%)
14.2
14.0
19.1
15.3
15.2
21.3
10.3
18.1
12.7
12.5

17.1



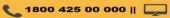
30.09.2018

30.06.2019

30.09.2019

Business driven by growth in both Deposits and Advances portfolio

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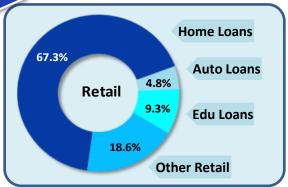


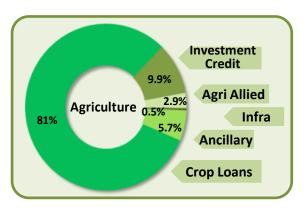


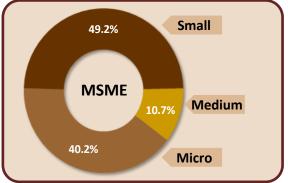




Advances (Domestic) - Breakup







Details	30.09.2018	30.06.2019	30.09.2019	YoY (%)
Gross Advances-Domest	165138	176558	185836	12.5
Retail sector	30686	33774	35920	17.1
Agriculture sector	35442	40022	40980	15.6
MSME sector	30775	32967	36765	19.5
Total (RAM)	96903	106763	113665	17.3
RAM % to Gross Advances	58.68	60.47	61.16	
Corporates	68235	69796	72171	5.8

₹ in Cr

Increased focus towards RAM Sector which now constitutes 61% of Bank's Loan Book

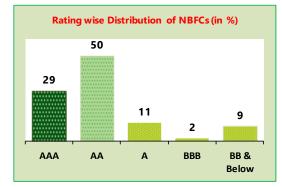


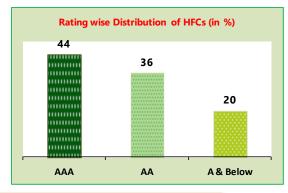
Corporate Sector portfolio - Overview

₹ in Cr

Composition	30.09.2018	% to Gross Advances	30.06.2019	% to Gross Advances	30.09.2019	% to Gross Advances
NBFCs	20477	12.4	19036	10.8	19990	10.8
NBFC - PSUs	73	0.0	49	0.0	41	0.0
NBFC - HFC	7378	4.5	7044	4.0	7884	4.2
NBFC- MFI	698	0.4	772	0.4	1098	0.6
NBFCs -Others	12328	7.5	11171	6.3	10967	5.9
Exposure to PSUs	20413	12.4	20469	11.6	20853	11.2
Exposure to other Corporates	27346	16.6	30291	17.2	31328	16.9
Total Corporates	68236	41.3	69796	39.5	72171	38.8

Composition of NBFC & HFC	₹ in Cr
NBFC	
Bank sponsored	2190
Private Institutions & others	17800
Total	19990
HFC	
Bank sponsored	1787
Private Institutions	6097
Total	7884





Exposure more towards high rated NBFCs / HFCs



















Sectoral Deployment - Domestic Advances

Sector	30.09.2018	% share to Gross Advances	30.09.2019	% share to Gross Advances
Infrastructure	23908	14.48	24012	12.92
Of which				
Power	9210	5.58	8797	4.73
Telecom	105	0.06	100	0.05
Roads	4102	2.48	3348	1.80
Other infrastructure	10493	6.35	11768	6.33
Basic Metal	4567	2.77	8295	4.46
Of which				
Iron & Steel	3594	2.18	7164	3.86
Textiles	4387	2.66	4402	2.37
Petroleum	2437	1.48	2887	1.55
All Engineering	3123	1.89	2682	1.44
Food Processing	4007	2.43	4114	2.21
Chemicals & Chemical Products	1330	0.81	1309	0.70
Trade	7281	4.41	7347	3.95
Commercial Real Estate	3981	2.41	5267	2.83
Home Loans	15620	9.46	20587	11.08
Auto Loans	1554	0.94	1735	0.93
Other Retail Loans	13512	8.18	13599	7.32
Agriculture	35441	21.46	40979	22.05
NBFC	20477	12.40	19990	10.76
Others (Other Industries/Sectors)	23513	14.24	28631	15.41
Total Domestic Advances	165138	100	185836	100







Standard Domestic Credit Exposure - Profile of External rating

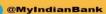
	30.09.2	2018	30.06.20	019	30.09.2019		
External Rating Grades	Exposure	% to Total	Exposure	% to Total	Exposure	% to Total	
AAA	17745	15.8	12753	11.8	11147	10.0	
AA+	19389	17.3	23066	21.4	28258	25.3	
A	11950	10.7	13347	12.4	13888	12.5	
BBB	18580	16.6	18124	16.8	16722	15.0	
BB and below	13501	12.0	14826	13.7	16425	14.7	
Unrated	30996	27.6	25719	23.9	25073	22.5	



Investment - Domestic

	Composition	30.09.2018	31.03.2019	30.09.2019	Y-o-Y (%)
Central Government Securities		43034	38139	44486	3.38
State	e Government Securities	13105	13880	17404	32.81
Othe	r Approved Securities	24	5	4	-83.38
Debe	entures & Bonds	8935	9275	8716	-2.45
Trea	sury Bills	295	0	0	
Shar	es	823	820	828	0.63
Othe	ers	1807	3639	5209	188.28
	ss Domestic Investment (Without netting LAF ing/borrowing)	68023	65758	76648	12.68
A.	SLR	56458	52024	61895	9.63
	Non SLR	11565	13734	14753	27.57
	Total	68023	65758	76648	12.68
В.	Held For Trading (HFT)	21	122	358	1603.81
	Available For Sale (AFS)	25782	26798	27084	5.05
	Held To Maturity (HTM)	42220	38838	49206	16.55
	Total	68023	65758	76648	12.68
Mod	ified Duration of AFS & HFT portfolio	3.26	3.16	3.28	









Performance Ratios

% Annualized

Parameters	C	uarter Ende	Half Year Ended		
Faranielers	30.09.2018	30.06.2019	30.09.2019	30.09.2018	30.09.2019
Cost of Deposits	5.24	5.40	5.45	5.19	5.44
Cost of Funds	5.30	5.42	5.46	5.26	5.45
Cost to Income Ratio	44.84	44.59	42.26	43.52	43.39
Yield on Advances	8.40	8.40	8.64	8.47	8.53
Return on Assets (RoA)	0.23	0.52	0.50	0.28	0.51
Net Interest Margin (NIM) Domestic	3.01	2.85	2.92	3.10	2.89
Return on Investments (Domestic)	7.13	8.30	8.18	7.17	8.24
Return on Average Networth (RoE)	3.71	9.06	8.00	4.48	8.41
Earnings per Share (₹)	12.51	30.12	29.18	14.97	29.64
Book Value per Share (₹)	339.17	334.93	394.34	339.17	394.34
Business per Employee (₹ in crore)	19.29	21.95	23.19	19.29	23.19
Business per Branch (₹ in crore)	138.46	148.10	154.98	138.46	154.98





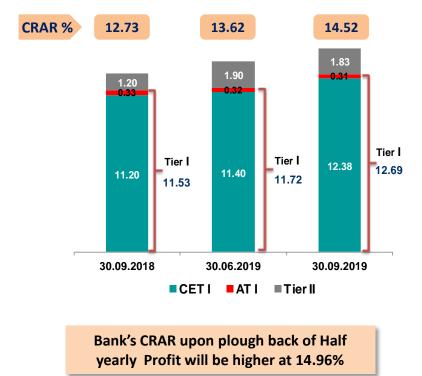


Capital Adequacy - Risk Management

Parameters	30.09.2018	30.06.2019	30.09.2019
Capital	19189	21034	23622
Common Equity Tier I (CET 1)	16885	17604	20149
Additional Tier I	500	500	500
Tier II	1804	2930	2973
Total Risk Weighted Assets	150679	154370	162718
CRAR %	12.73	13.62	12.96
CRAR % (Including capital infusion of ₹2534 Cr)			14.52

Risk Weighted	30.09.2018	30.06.2019	30.09.2019
Con a slit	124554	129276	135612
Credit	(72.28%)	(70.13%)	(69.81%)
Market	12782	10063	12074
Mar Ket	(49.61%)	(45.99%)	(43.76%)
Operational	13343	15031	15031
Operational			



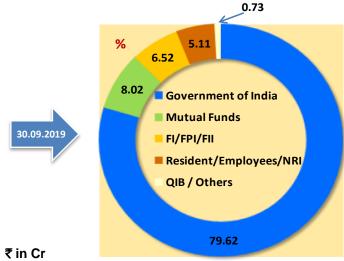




Shareholding Pattern & Balance Sheet

Pattern of Equity Shareholding					
5	%				
Governm	79.62				
Mutual F	unds	8.02			
FI/FPI/FII		6.52			
Resident	5.11				
QIB / Others		0.73			
Of which	Corporate Body	0.54			
	Clearing Member	0.10			
	QIB/ Trust / Bank	0.09			

Liabilities	30.09.2018	30.09.2019
Capital	480	492
Share Application money received*	0	2534
Reserves & Surplus	18391	19919
Deposits	219523	253172
Borrowings	17494	15676
Other Liabilities & Provisions	5754	5870
Total	261642	297662



Assets	30.09.2018	30.09.2019
Cash & Balance with RBI	10541	10452
Bal. with banks & money at call	5137	9311
Investments	67182	75500
Advances	166967	186823
Fixed Assets	3402	3954
Other Assets	8413	11621
Total	261642	297662

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^{*} Received as capital infusion from Government of India



No

Asset Quality - Movement of NPA

₹ in Cr

Sectorwise Fresh Slippages

Category	Q2 2018-19	Q2 2019-20
Retail	161	75
Agriculture	77	74
MSME	198	281
Corporate	1189	311
Total	1624	741

MSME Restructuring

S No	Particulars	No.	Amount
1	Accounts identified for restructuring as on 01 01 2019	134146	14645
2	of (1) above, A/cs restructured till 30.09.2019	30455	1278
3	of (1) above, A/cs not restructured due to various reasons like non-viability, non-functioning of unit etc. and slipped to NPA	3191	441
4	of (2) above, A/cs slipped to NPA subsequent to restructuring since the borrowers could not repay as per restructured terms due to various reasons (internal / external)	4847	161
5	Accounts under watch for Restructuring, Upgradation from SMA 0, SMA 1 and SMA 2 to Standard assets by 31 03 2020	100500	12926

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[4-(5+6)]



Quarter Ended

30.09.2018 30.06.2019 30.09.2019

13353

1035

1077

342

157

370

50

0

919

13511

7.33

6269

418

6824

3.84

66.34

49.49

2.47

1.04

42

13511

741

42

783

215

78

21

314

13981

7.20

6951

417

6613

3.54

68.06

52.70

1.83

1.55

11828

1624

626

2250

231

44

1097

161

211

1744

12334

7.16

4818

456

7060

4.23

60.82

42.76

5.90

1.86

45







Slippage Ratio (%)

Credit Cost (%)

Details

Technical Write off + Exchange difference

Gross NPA closing Balance (1+2-3)

PCR % (including Technical Writeoff)

PCR % (excluding Technical Writeoff)

Others (Interest Realisable,etc.)

Gross NPA opening balance

ADDITIONS: Fresh Slippages

Sub-Total

Cash Recovery

Normal Write off

Assigned to ARCs

Upgradation

Sub-Total

Provisions

Net NPA

Net NPA%

AUC Recovery

Gross NPA%

LESS:

To old NPAs / Others

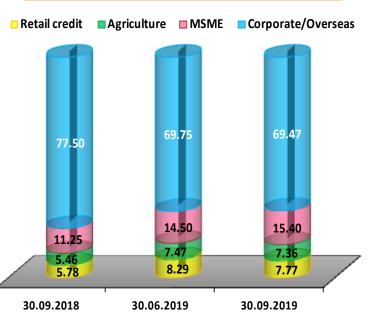


NPA Position - Sectorwise

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	30.	09.2018	2018 30.06.2019		30.06.2019 30.09.2019		
Sector	Gross NPA	% to respective portfolio	Gross NPA	% to respective portfolio	Outstanding	Gross NPA	% to respective portfolio
Retail Credit	713	2.32	1120	3.31	35920	1086	3.02
Of which							
Home Loan	298	1.91	350	1.86	20587	348	1.69
Education Loan	299	9.25	599	18.13	3343	594	17.77
Vehicle Loan	28	1.83	41	2.36	1735	39	2.25
Agriculture	674	1.90	1009	2.52	40980	1029	2.51
MSME	1388	4.51	1959	5.94	36765	2153	5.86
Corporate & Overseas	9559	12.67	9424	12.15	80583	9713	12.05
Total	12334	7.16	13511	7.33	194248	13981	7.20
Of which							
Priority	2475	3.27	3704	6.22	89493	3910	4.37

Sectorwise Gross NPA to Total Gross NPA %



Reduction in NPAs across all sectors sequentially through dedicated monitoring & recovery efforts





















NPA Position – Industry wise

	30.09	30.09.2018		30.06.2019		30.09.2019	
Industry	Gross NPA	% to respective portfolio	Gross NPA	% to respective portfolio	Gross NPA	% to respective portfolio	
Metal and Metal Products (Incl. Iron & Steel)	2424	42.77	2116	30.25	2124	24.44	
Coal and Mining	852	73.41	837	80.98	837	80.36	
All Engineering	900	24.03	649	23.98	653	26.02	
Textiles	320	5.15	581	12.61	577	12.34	
Infrastructure	3714	12.51	4261	18.11	4417	18.13	
Of which							
Power	1908	20.58	2124	24.46	2131	24.04	
Commercial Real Estate	174	3.64	204	3.99	247	4.68	
Other Industries (including other Sectors)	3950	3.26	4862	3.46	5126	3.47	
Total	12334	7.16	13511	7.33	13981	7.20	













Status of NCLT Accounts – Q2 FY 19-20

Category	No.of Accounts	Exposure	Provision	PCR%
RBI List I	6	1648	1257	76.2
RBI List II	9	703	668	95.1
Others *	53	3637	2845	78.2
Total	68	5988	4769	79.7

^{*} of which accounts filed by other banks at NCLT: 22 A/cs - ₹ 1265 Cr

- Recovery through Resolution Plan: Nil
- NCLT adjudicated 19 accounts with exposure of ₹ 1232 Cr for liquidation









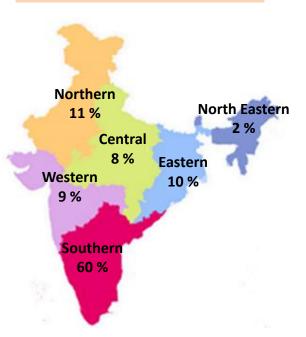




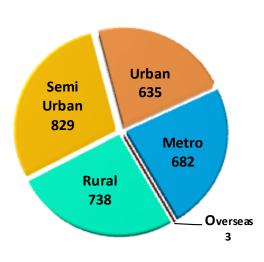
Network - Distribution



Branches - Region wise



Population Group wise























Rupay Select Card

Premium card variant offering special benefits & discounts to cardholders at merchants providing "wellness" related services



NCMC

Inter-operable transport card with "Tap & Go" payment facility



Ind Advantage

Facility to earn and redeem reward points on transactions made through Debit Cards, Internet and Mobile Banking



Online Nomination

Online facility to nominate for customer convenience

















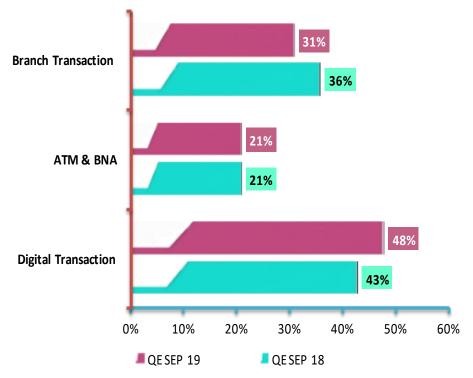


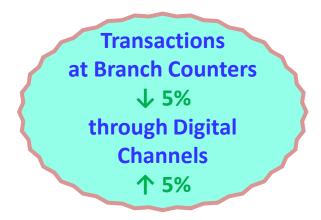




Migration to Digital Channels

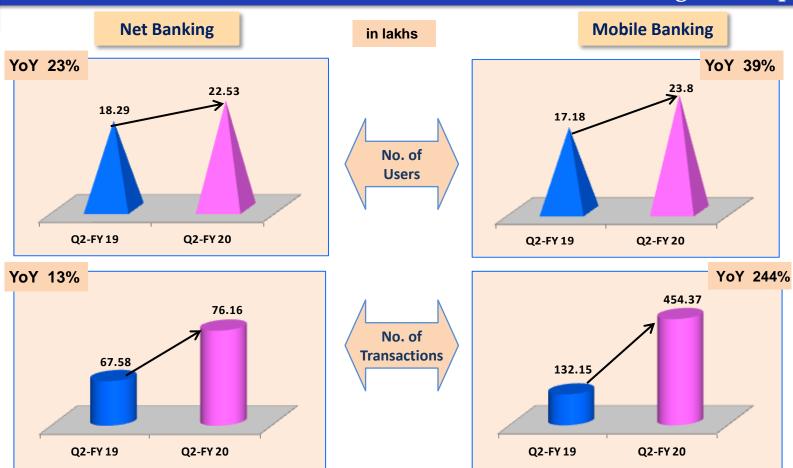








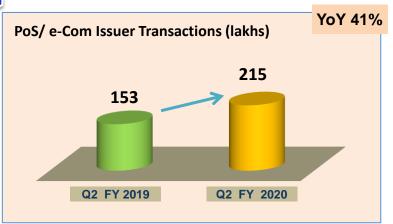
Digital Footprint

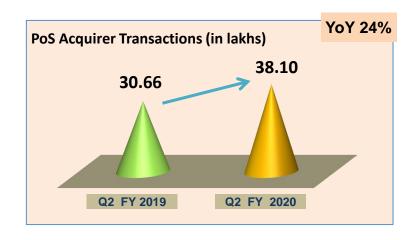


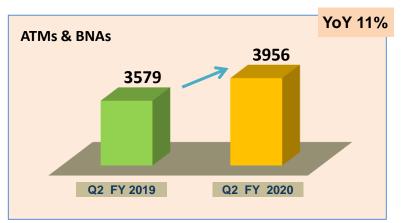




Digital Footprint - Performance under 24 *7 Banking





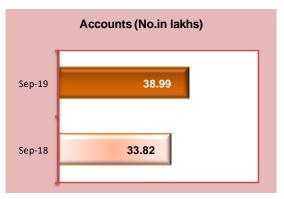


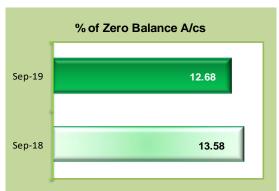
Number of Debit Cards as on 30.09.2019: 152.61 Lakh

- Highest RuPay platinum card issuer among all banks in India.
- 100% Debit cards migrated to EMV
- Enabled 99% of Bank's ATM to accept EMV cards.

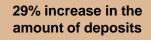


Financial Inclusion - Performance under PMJDY



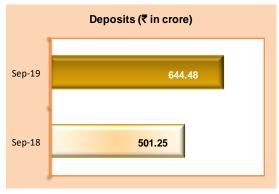






7% reduction in number of zero balance accounts















Performance under Government Schemes

Pradhan Mantri Suraksha Bima Yojana



23.52 lakh **Policies**

> **Pradhan Mantri Jeevan** Jyothi Bima Yojana



10.42 lakh **Policies**

MUDRA



PSB Loans in 59 Minutes



₹193 Cr sanctioned in 488 A/cs till SEP 2019

Atal Pension Yojana



enrolments

Persistency Ratio 68%















Awards & Accolades







First in 'Swatchhta Pakhwada 2019" for outstanding contribution to cleanliness drive.

MeitY, Gol



Winner **Digi Dhan Digital Payment Award** 2018-19 under category A*

*Achievement of Digital Transactions under >10 Cr to 50 Cr category

Reader's Digest



Voted as a 'Trusted Bank' in the Nationalised **Banks Category April 2019**

NABARD



First among PSBs for **Excellence** in performance under "SHG Bank Linkage Programme" in Tamil Nadu -2018-19

Financial Express





FE India's **Best Bank** 2017-18 **Nationalised Bank** category























Consolidation of PSBs - Amalgamation of Indian Bank & Allahabad Bank



As on 31.03.2019

Indian Bank

Allahabad Bank

Indian Bank

Allahabad Bank

Domestic Branches	2872 🛊 3229	6101
Overseas Branches	3 + 1	4
ATMs & BNAs	3885 🛊 836	4721
BCs	3022 + 6106	9128
Total	9782 🕂 10172	19954
	Extensize touchnoint	c

4.3 **Business** 8.1 lakh Cr lakh Cr lakh Cr 2.5 **Deposits** 4.6 lakh Cr lakh Cr lakh Cr 41.7% CASA % 34.7% 49.5% 1.6 3.5 lakh Cr Advances lakh Cr lakh Cr 77% **CD Ratio** 77.6 % 76.3%

Market share of combined entity

Advances **-** 3.60%

Extensive touchpoints in West Bengal, UP & Bihar

Deposits - 3.58 %

31/35



Consolidation of PSBs - Amalgamation of Indian Bank & Allahabad Bank

Benefits of Amalgamation Synergies Larger balance sheet size & Pan India presence strengthened – 2x with increased optimized capital utilisation presence in Central, Eastern & Northern region Wider Geographic reach Wider reach & network distribution with leading to deeper penetration 19954 customer touch points Increase in no.of BCs - Penetration to the Access to larger talent pool unbanked area **Better products & Opportunities Leveraging Specialised Verticals / Branches/ Processing** Centres & opportunities to diversify credit portfolio to cross sell & upsell Potential to increase the presence in Increased operational & Northern & Western region process efficiencies





New Initiatives undertaken

- Centralized processing units for MSME and RAM in place.
- On boarded on PSB loans & TREDs Platforms.

Diversifying Loan book with focus on RAM

Positioning for taking exposure in well rated Large & Mid corporate.

Improving Asset Quality

Dedicated recovery verticals in place for recovery and monitoring in high value accounts.

Amalgamation Process

- √ Adoption of best practices & standardised processes to form one entity with smooth, hassle free, successful & timely completion.
- ✓ Integration of Technology, Human Resource, Work group, Financial & Tax due diligence by setting up of various committees.

Others

- ✓ Leveraging on newly launched products /services to drive growth.
- ✓ Effective marketing of cross sell options through new tie-ups with Life, Non-life and health Insurance companies.
- √ Co-origination of loans in collaboration with NBFCs.











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Except for the historical information contained herein, statements in this release which contain words or phrases such as "will", "aim", "will likely result", "would", "believe", "may", "expect", "will continue", "anticipate", "estimate", "intend", "plan", "contemplate", "seek to", "future", "objective", "goal", "strategy", "philosophy", "project", "should", "will pursue" and similar expressions or variations of such expressions may constitute "forward-looking statements".

These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. These risks and uncertainties include, but are not limited to our ability to successfully implement our strategy, future levels of nonperforming loans, our growth and expansion, the adequacy of our allowance for credit losses, our provisioning policies, technological changes, investment income, cash flow projections, our exposure to market risks as well as other risks. Indian Bank undertakes no obligation to update the forward-looking statements to reflect events or circumstances after the date thereof.

Note: All financial numbers in the presentation are from Audited Financials or Limited Reviewed financials or based on Management estimates.





